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ADDRESSES OFFICIAL COMMUNICATIONS TO  
THE DIRECTOR OF  
PSYCHOLOGICAL STRATEGY BOARD  
WASHINGTON 25, D. C.

PSYCHOLOGICAL STRATEGY BOARD  
WASHINGTON

JUL 16 1953

MEMORANDUM FOR: The Honorable  
Allen W. Dulles  
Director of Central Intelligence

SUBJECT: Implementation of PSB D-33, the U. S.  
Doctrinal Program

1. In discharging my responsibilities under Paragraph 5(a)(1) and (2) of PSB D-33 for the coordination of the U. S. Doctrinal Program, may I suggest, on the basis of our past experience with other PSB approved plans, that the Central Intelligence Agency designate a substantive officer at a responsible level to work with the designees of the Department of State, the Department of Defense, the Mutual Security Agency, and with an officer of the PSB staff in coordinating the initial implementation of this Program. During this initial phase, the terms of the plan provide that the coordinating designees will examine and explore the feasibility of the various special undertakings set forth in Paragraph 5(a)(2) of PSB D-33.

2. Under this procedure, the officer designated by the Central Intelligence Agency would have the responsibility of:

- (a) being fully informed concerning the preparation of the Central Intelligence Agency's supporting plans, and acting as the Agency's point of contact in the coordination of plans in support of the U. S. Doctrinal Program.
- (b) consulting occasionally with other agency representatives to:
  - (1) resolve contradictions or conflicts and close gaps found in supporting plans.
  - (2) agree on the priorities and phasing of these supporting plans.
  - (3) agree on periodic reports to the Director of PSB on the implementation of PSB D-33.

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3. If this procedure is satisfactory to you, I would appreciate it if you would designate at your earliest convenience an appropriate Central Intelligence Agency representative.

  
George A. Morgan  
Acting Director

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